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ELON UNIVERSITY

FINANCIAL OVERVIEW 2011 - 2012

We are pleased to present to you the continued strong financial results of another productive year at Elon University. The institution's financial strength is indicative of accomplishments in all of its programs. The details of some of these achievements are located at our Annual Report website:

http://www.elon.edu/e-web/bft/business/annual report 2012/

Elon continues to receive top national rankings – one indication of the institution's strength and vitality. Elon University has been ranked as the nation's top "up-and-coming" university and the nation's "number one school to watch" and is consistently ranked by *Kiplinger's* and *Fiske* as one of the nation's best values. *Newsweek* named Elon "The Leader in Engaged Learning." For the ninth consecutive year, Elon is ranked among the top 376 colleges and universities in the United States by the Princeton Review. *Bloomberg Businessweek* named Elon's MBA program the nation's #1 part-time program, and the undergraduate business program earned a top-50 national ranking in *Bloomberg Businessweek's* 2012 survey. The university received environmental accolades from *U.S. News & World Report* and the Sierra Club, and for the third consecutive year Elon was named one of the most "environmentally responsible green colleges" in the United States by the Princeton Review.

Elon University continues to invest in academic programs and facilities. The Gerald L. Francis Center, home of the School of Health Sciences, opened in January 2012. This state-of- the- art facility provides premier space for the Doctor of Physical Therapy program and the Master of Physician Assistant Studies program, which welcomes its inaugural class in January 2013. The recently renovated Student Professional Development Center also opened in the Moseley Center. The University expanded its law school campus in downtown Greensboro, North Carolina, with the purchase of additional buildings and property. Consistent with the university's sustainability efforts, Elon earned the silver level in the Sustainability Tracking, Assessment and Rating System (STARS) from the Association for the Advancement of Sustainability in Higher Education in its first year of participation.

Increasing enrollment in Elon's undergraduate and graduate programs provides a solid financial base for the institution. Applications for undergraduate admission exceeded 10,000 for the first time in Elon's history. Despite a recent major global recession, Elon continues to have strong financial results and as detailed in the following pages all major financial indicators improved this year. Some highlights include an increase in assets and net assets (assets minus liabilities) of 12.6% and 1.7%, respectively, as well as a 9.1% growth in net tuition revenue (tuition minus financial aid). The university endowment continued its recent growth and ended the year with a market value of \$134 million at May 31, 2012, the highest in Elon's history.

This strong financial foundation, combined with the significant program achievements noted on the website, places Elon in an excellent position to meet the aspirations of its new strategic plan, the Elon Commitment.

Leo M. Lambert President

Gerald Whittington Senior Vice President for Business, Finance and Technology

MANAGEMENT STATEMENT OF RESPONSIBILITY

The management of Elon University has prepared the accompanying financial statements in accordance with generally accepted accounting principles and is responsible for their integrity, objectivity and fair presentation.

The management of Elon University maintains a system of internal control designed to provide reasonable assurance, on a cost-effective basis, that assets are safeguarded, transactions are executed in accordance with management's authorization and financial records are reliable for preparing financial statements. This system of control provides reasonable assurance that errors or irregularities that could be material to the financial statements are prevented or detected within a timely period. Key elements in the system include the communication of policies and procedures, selection and training of qualified personnel, and organizational arrangements that provide an appropriate division of responsibility. Management believes that, as of May 31, 2012 and 2011, Elon University's system of internal control was adequate to accomplish the objectives discussed herein.

Elon University's Board of Trustees addresses its oversight responsibility for the financial statements through its Audit Committee, which is composed of Trustees who are independent of Elon University management. The Audit Committee meets at least three times annually with the University's management and independent auditor to review matters relating to financial reporting, auditing and internal control. To ensure auditor independence, the independent auditor has full and free access to the Audit Committee during the meetings both with management present and in executive session without management present.

The independent accounting firm is engaged to audit, in accordance with auditing standards generally accepted in the United States of America, the financial statements of Elon University. The auditor was given unrestricted access to all financial records and related data including minutes of all meetings of the Board of Trustees and its committees. All representations made to the independent auditor by University management during their audit were true and accurate and to the best of their knowledge and belief.

Leo M. Lambert President

Gerald Whittington Senior Vice President for Business, Finance and Technology



STOUT STUART MGGOWEN & KING LLP

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

Advisors to Management The Board of Trustees Elon University Elon, North Carolina

We have audited the accompanying consolidated statements of financial position of Elon University (a nonprofit organization) as of May 31, 2012 and 2011, and the related consolidated statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Elon University as of May 31, 2012 and 2011, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Member of PCPS.

the AICPA Alliance For CPA Firms

STOUT STUART M'EDWEN & KAOG LLP

Mailing Address:
P.O. Box 1440
Burlington, NC 27216-1440

September 21, 2012

Street Address: 1233 South Church Street Burlington, NC 27215

336-226-7343 fax 336-229-4204 www.ssmkllp.com e-mail: ssmk@ssmkllp.com

ELON UNIVERSITY CONSOLIDATED STATEMENTS OF FINANCIAL POSITION May 31, 2012 and 2011

	2012	2011
ASSETS:		
Cash and cash equivalents	\$ 5,947,326	\$ 5,898,578
Accounts receivable, net	2,215,433	3,042,080
Prepaid expenses and other assets	1,212,205	874,317
Inventories	68,039	82,590
Deposits with bond trustee	18,695,138	5,730,843
Contributions receivable, net	6,839,278	9,653,911
Investments	187,522,905	178,893,194
Loans to students, net	4,396,765	4,261,076
Bond issue costs	1,089,839	722,736
Construction in progress	32,164,352	19,539,795
Property and equipment, net	222,594,352	200,183,585
Total Assets	\$ 482,745,632	\$ 428,882,705
LIABILITIES:		
Accounts payable	\$ 7,029,093	\$ 5,662,703
Accrued liabilities	12,817,947	12,034,959
Student deposits	5,450,896	4,901,360
Deferred revenue	2,793,287	2,598,960
Other liabilities	4,126,969	3,620,661
Obligation under capital leases	1,150,819	477,515
Bonds payable	109,105,000	72,355,000
Obligation under interest rate swap agreements	11,416,065	3,459,296
U.S. government advances for student loans	3,534,937	3,750,108
Total Liabilities	157,425,013	108,860,562
NET ASSETS:		
Unrestricted	207,606,347	203,286,450
Temporarily restricted	31,130,768	32,084,636
Permanently restricted	86,583,504	84,651,057
Total Net Assets	325,320,619	320,022,143
Total Liabilities and Net Assets	\$ 482,745,632	\$ 428,882,705

ELON UNIVERSITY CONSOLIDATED STATEMENT OF ACTIVITIES

For the Year Ended May 31, 2012

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
REVENUES, GAINS AND OTHER SUPPORT: Tuition and fees	\$165,928,171	\$ -	\$ -	\$165,928,171
Tuition discount	(31,923,257)		<u> </u>	(31,923,257)
Net tuition	134,004,914	-	-	134,004,914
Sales and service of auxiliary enterprises	29,735,518	-	-	29,735,518
Federal grants	699,327	-	-	699,327
State grants	1,710,228	-	-	1,710,228
Other grants	165,207	33,000	=	198,207
Contributions	2,478,258	4,241,577	2,210,690	8,930,525
Contributions - pledges	-	651,250	425,775	1,077,025
Investment income	736,478	310,885	7,494	1,054,857
Loss on investments	(594,802)	(524,225)	(719,615)	(1,838,642)
Loss on disposal of property and equipment	(1,857,164)	205 700	-	(1,857,164)
Athletics Other sources	3,273,079	295,788 155,139	11,358	3,568,867 1,455,989
Other sources	1,289,492	133,139	11,336	1,433,969
	171,640,535	5,163,414	1,935,702	178,739,651
Net Assets Released From/To Restrictions	6,120,537	(6,117,282)	(3,255)	
Total Revenues, Gains and Other Support	177,761,072	(953,868)	1,932,447	178,739,651
EXPENSES:				
Instruction	81,111,031	-	_	81,111,031
Student services	26,593,041	-	-	26,593,041
Auxiliary enterprises	26,459,544	-	-	26,459,544
Academic support	7,427,870	-	-	7,427,870
Institutional support	23,892,920			23,892,920
Total Expenses	165,484,406			165,484,406
Increase in Net Assets before Nonoperating Activity	12,276,666	(953,868)	1,932,447	13,255,245
NONOPERATING ACTIVITY: Change in value of interest rate swap agreements	(7,956,769)			(7,956,769)
Increase in Net Assets	4,319,897	(953,868)	1,932,447	5,298,476
Net Assets - Beginning of Year	203,286,450	32,084,636	84,651,057	320,022,143
Net Assets - End of Year	\$207,606,347	\$ 31,130,768	\$ 86,583,504	\$325,320,619

ELON UNIVERSITY CONSOLIDATED STATEMENT OF ACTIVITIES

For the Year Ended May 31, 2011

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
REVENUES, GAINS AND OTHER SUPPORT:				
Tuition and fees	\$152,729,077	\$ -	\$ -	\$152,729,077
Tuition discount	(29,956,368)			(29,956,368)
Net tuition	122,772,709	-	-	122,772,709
Sales and service of auxiliary enterprises	27,715,560	-	-	27,715,560
Federal grants	911,673	-	-	911,673
State grants	1,797,641	-	-	1,797,641
Other grants	156,609	-	-	156,609
Contributions	2,778,959	1,648,275	1,742,388	6,169,622
Contributions - pledges	27,011	2,065,470	2,208,502	4,300,983
Investment income	668,359	327,297	-	995,656
Gain on investments	6,126,701	9,055,128	3,446,103	18,627,932
Loss on disposal of property and equipment	(312,430)	-	-	(312,430)
Athletics	2,991,751	165,986	-	3,157,737
Other sources	1,367,048	187,876	45,146	1,600,070
	167,001,591	13,450,032	7,442,139	187,893,762
Net Assets Released From/To Restrictions	9,756,263	(9,883,659)	127,396	
Total Revenues, Gains and Other Support	176,757,854	3,566,373	7,569,535	187,893,762
EXPENSES:				
Instruction	75,638,148	_	-	75,638,148
Student services	24,707,004	_	-	24,707,004
Auxiliary enterprises	23,049,377	_	-	23,049,377
Academic support	7,323,245	_	-	7,323,245
Institutional support	22,172,342			22,172,342
Total Expenses	152,890,116			152,890,116
Increase in Net Assets before Nonoperating				
Activity	23,867,738	3,566,373	7,569,535	35,003,646
NONOPERATING ACTIVITY:				
Change in value of interest rate swap agreements	(234,539)			(234,539)
Increase in Net Assets	23,633,199	3,566,373	7,569,535	34,769,107
Net Assets - Beginning of Year	179,653,251	28,518,263	77,081,522	285,253,036
Net Assets - End of Year	\$203,286,450	\$ 32,084,636	\$ 84,651,057	\$320,022,143

ELON UNIVERSITY CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Years Ended May 31, 2012 and 2011

	2012	2011
CASH FLOWS FROM OPERATING ACTIVITIES:		
Increase in Net Assets	\$ 5,298,476	\$ 34,769,107
Adjustments to Reconcile Increase in Net Assets to	\$ 2,230,.70	\$ 2.,709,107
Net Cash Provided by Operating Activities:		
Depreciation	8,986,386	8,339,432
Amortization of bond issue costs	75,843	60,702
Contributions of assets - other	(505,929)	(214,827)
Contributions of assets - endowment	(56,556)	(76,756)
Contributions restricted to endowment	(2,579,908)	(3,874,134)
Loss (gain) on investments	1,838,642	(18,627,932)
Loss on disposal of property and equipment	1,857,164	312,430
(Increase) decrease in:		
Accounts receivable	826,647	(994,569)
Prepaid expenses and other assets	(337,888)	366,127
Inventories	14,551	113
Contributions receivable	2,814,633	(324,417)
Loans to students	(135,689)	(136,742)
Increase (decrease) in:	, ,	` ,
Accounts payable	1,366,390	2,022,096
Accrued liabilities	782,988	867,859
Student deposits	549,536	(121,730)
Deferred revenue	194,327	245,535
Other liabilities	506,308	638,966
Obligation under interest rate swap agreements	7,956,769	234,539
U.S. government advances for student loans	(215,171)	(201,289)
Net Cash Provided by Operating Activities	29,237,519	23,284,510
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from sales and maturities of investments	6,776,908	22,756,348
Purchases of investments	(16,739,332)	(42,736,266)
Proceeds from disposal of property and equipment	-	20,000
Purchases of property and equipment	(44,906,501)	(28,631,809)
(Increase) decrease in deposits with bond trustee	(12,964,295)	14,365,088
Net Cash Used by Investing Activities	(67,833,220)	(34,226,639)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from bond issuance	40,340,000	-
Payments for bond issue costs	(442,946)	(3,599)
Reduction of capital lease liabilities	(299,069)	(181,524)
Principal payments on bonds	(3,590,000)	(3,430,000)
Contributions restricted to endowment	2,636,464	3,950,890
Net Cash Provided by Financing Activities	38,644,449	335,767
Net Increase (Decrease) in Cash and Cash Equivalents	48,748	(10,606,362)
Cash and Cash Equivalents, Beginning of Year	5,898,578	16,504,940
Cash and Cash Equivalents, End of Year	\$ 5,947,326	\$ 5,898,578
See accompanying notes.		

NOTE A: Summary of Significant Accounting Policies:

(1) Organization:

The university is a private institution of higher education located in Elon, North Carolina.

(2) Tax Status:

Elon University is a not-for-profit organization that is exempt from federal and North Carolina income taxes under Section 501(c)(3) of the Internal Revenue Code and is classified by the Internal Revenue Service as other than a private foundation.

(3) Consolidation:

Occasionally the university will establish separate entities for use in specific investment transactions. To date, these entities have been limited in form to single-member Delaware limited liability companies (LLC), with the university as the single member. The consolidated financial statements include the accounts of the university and all such single-member LLCs. All inter-organizational balances and transactions have been eliminated.

(4) Basis of Presentation:

The accompanying consolidated financial statements of the university have been prepared on the accrual basis of accounting and in accordance with the reporting principles of not-for-profit accounting. Accounting standards require unconditional promises-to-give be recorded as receivables and revenue within the appropriate net asset category.

(5) Classification of Net Assets:

The accompanying consolidated financial statements have been prepared to present balances and transactions according to the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

<u>Unrestricted</u> – Net assets that are not subject to donor-imposed stipulations. Unrestricted net assets may be designated for specific purposes by actions of the Board of Trustees or may otherwise be limited by contractual agreements with outside parties.

<u>Temporarily Restricted</u> – Net assets whose use by the university are subject to donor-imposed stipulations or a function of law, that can be fulfilled by actions of the university pursuant to those stipulations or that expire by the passage of time.

<u>Permanently Restricted</u> – Net assets subject to donor-imposed stipulations that are used for a specific purpose, preserved and not sold or if sold, reinvested in other similar assets. Such assets primarily include the university's permanent endowment funds.

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless use is restricted by donor stipulations or by law. Expirations of donor-imposed stipulations that simultaneously increase one class of net assets and decrease another are reported as a reclassification between applicable classes of net assets (assets released from/to restriction).

NOTE A: Summary of Significant Accounting Policies: (continued)

(6) Fund Accounting:

In order to ensure observance of limitations and restrictions placed on the use of the resources available to Elon University, the accounts of the university are maintained in accordance with the principles of "fund accounting". This is the procedure by which resources for various purposes are classified, for accounting purposes, into funds that are in accordance with the activities or objectives specified. Separate accounts are maintained for each fund.

(7) Cash and Cash Equivalents:

For purposes of the financial statements, cash and cash equivalents consist of demand deposit accounts, money market accounts and highly liquid investment accounts. The university maintains its cash and cash equivalents with several financial institutions. Accounts at these institutions are insured by the Federal Deposit Insurance Corporation. At May 31, 2012 and 2011, non-interest bearing accounts are fully insured while interest-bearing accounts are insured up to \$250,000. Non-domestic accounts along with investment accounts are uninsured. Total uninsured cash and cash equivalents are approximately \$45,475,126 and \$42,346,462 at May 31, 2012 and 2011, respectively.

A separate demand deposit account, which holds cash for the Federal Perkins Loan Program, is required and maintained by the university. The balance in this account is \$46,893 and \$77,124 at May 31, 2012 and 2011, respectively.

(8) Accounts Receivable:

Accounts receivable includes obligations from students in the normal course of operations and consists principally of billings for Summer Sessions I, post graduate programs and summer trips. Student receivables are stated at the amount billed, are uncollateralized and unpaid accounts bear no interest.

Payment for all classes is due on or before registration day of each semester. Students are not allowed to register until payment has been made. The university does extend credit plans to its students in the normal course of business. These credit plans must be prearranged and all payments are due before the close of the semester. The total amount included in accounts receivable at May 31, 2012 past due 120 days or more is \$199,260. Payments of accounts receivable are allocated to the specific student account.

The carrying amount of accounts receivable is reduced by a valuation allowance that reflects management's best estimate of the amounts that will not be collected. Management individually reviews all accounts receivable balances that exceed 180 days from the billing date and, based on an assessment of current creditworthiness, estimates the portion, if any, of the balance that will not be collected. The total of the allowance is \$50,000 and \$40,150 at May 31, 2012 and 2011, respectively.

(9) Inventories:

Inventories are stated at the lower of cost or market. Cost is being determined on a first-in, first-out basis. Inventories consist of office supplies, computer hardware and fuel.

NOTE A: Summary of Significant Accounting Policies: (continued)

(10) Deposits with bond trustee:

Deposits with bond trustee consist of unexpended proceeds from the 2011 and 2010 bond issues. These funds are invested in short-term, highly liquid securities and will be used for construction of certain facilities.

(11) Contributions Receivable:

Contributions receivable are stated at present value, net of an allowance for uncollectible contributions receivable. The allowance is based on management's analysis of specific promises made. Present value is calculated using a discount rate of 3.25%.

(12) Investments:

The university's investments include a diverse portfolio of securities and investment vehicles. The university reports investments in marketable securities with readily determinable fair values and all investments in debt securities at fair value in the Consolidated Statements of Financial Position. Alternative investments, predominately a minority ownership interest in a limited partnership investment fund, are valued at net asset value as provided by the investees and in accordance with applicable professional literature. Management of the university believes the carrying amount of these financial instruments is a reasonable estimate of the fair value. Unrealized gains and losses are included in the change in net assets in the accompanying Consolidated Statements of Activities. The university reports its real estate investments at fair value as of the dates the investments are purchased by or donated to the university.

(13) Endowment Funds:

A donor's stipulation that requires a gift to be invested in perpetuity or for a specified term creates an endowment fund. Net appreciation on endowment funds is not permanently restricted unless such net appreciation has been permanently restricted by the donor or by law. Accordingly, market appreciation on permanently restricted endowment funds is generally classified in the financial statements as part of temporarily restricted net assets. It is the practice of the university to prudently invest pooled endowment funds consistent with the endowment asset allocation policy approved by the Board of Trustees. The university's spending policy is based on the moving three year average of the market value of the pooled endowment which equated to a spending policy rate of 4.5% and 4.6% at May 31, 2012 and 2011, respectively.

(14) Split-Interest Agreements:

Split-interest agreements with donors consist primarily of irrevocable charitable remainder trusts and charitable gift annuities. Assets held in trusts are included in investments. The contribution is recognized when the agreement is signed and the institution receives the assets. Annuity and other split-interest obligations are adjusted annually at the end of each fiscal year.

(15) Loans to Students:

Loans to students include Federal Perkins and institutional loans which are reported at estimated net realizable amounts.

NOTE A: Summary of Significant Accounting Policies: (continued)

(16) Bond Issue Costs:

Bond issue costs are capitalized and amortized over the life of the underlying bonds using the straight-line method.

(17) Interest Rate Swap Agreements:

Cash flows from hedging transactions are classified in the same category as the cash flow of the related hedged item.

(18) Property and Equipment:

It is the university's policy to capitalize property and equipment valued over \$5,000. Purchased property and equipment are capitalized at cost. Donations of property and equipment are recorded as support at estimated fair value. Such donations are reported as unrestricted contributions unless the donor has restricted the donated asset to a specific purpose. Property and equipment donated with explicit restrictions on use and contributions of cash that must be used to acquire property and equipment are reported as temporarily or permanently restricted support. Absent donor stipulations regarding how long donated assets must be maintained, the university reports expirations of donor restrictions when the donated or acquired assets are placed in service. The university reclassifies temporarily restricted net assets to unrestricted net assets at that time. Property and equipment are depreciated using the straight-line method over the estimated useful lives of the assets.

Works of art are capitalized by the university at cost, or fair value if donated. As these items are not subject to normal wear or obsolescence, depreciation is not recognized.

Library resources are capitalized at cost, or fair value if donated. Depreciation is recorded using the straight-line method over estimated useful lives.

(19) Contributions:

Contributions are recognized when the donor makes a promise to give a gift to the university that is, in substance, unconditional. Contributions, on which the donor imposes no restrictions, are reported as increases in unrestricted net assets. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. It is the university's policy to release restrictions on contributions received for long-lived assets when the asset is acquired or put into service.

If the university is able to satisfy a donor's restrictions in the same period the contribution is received, the restricted contribution is reported as unrestricted support. The expiration of a donor-imposed restriction on a contribution or on endowment income is recognized in the period in which the restriction expires and at that time the related resources are reclassified to unrestricted net assets. A restriction expires when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

NOTE A: Summary of Significant Accounting Policies: (continued)

(20) Use of Estimates:

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(21) Reclassifications:

Certain items in the 2011 report have been reclassified to conform to current year classifications. Such reclassifications had no effect on previously reported change in net assets.

NOTE B: Fair Value Measurements:

Accounting Standards Codification (ASC) 820, Fair Value Measurements and Disclosures, defines fair value, establishes a consistent framework for measuring fair value and expands disclosure about fair value measurements. It does not supersede all applications of fair value in other pronouncements, but creates a fair value hierarchy and prioritizes the inputs to valuation techniques for use in most pronouncements. It requires entities to assess the significance of an input to the fair value measurement in its entirety. ASC 820, as amended, also requires entities to disclose information to enable users of financial statements to assess the inputs used to develop the fair value measurements. The university applies the provisions of ASC 820 to financial assets and financial liabilities.

ASC 820 is a technical standard which clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. Valuation techniques are the market, cost or income approach.

As a basis for considering such assumptions, ASC 820 establishes a three-tier fair value hierarchy which prioritizes the inputs used in measuring fair value as follows:

<u>Level 1</u> - quoted prices for identical assets or liabilities in active markets,

<u>Level 2</u> - quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active and model-based valuations in which significant inputs are corroborated by observable market data and

<u>Level 3</u> - valuation techniques in which significant inputs are unobservable.

NOTE B: Fair Value Measurements: (continued)

At May 31, 2012, fair value of financial assets and financial liabilities is as follows:

At May 31, 2012, fair value of fir	nancial assets an	d fii	nancial liabili	ties	is as follows:		
	Level 1	_	Level 2	_	Level 3	_	Total
Contributions receivable	\$ -	\$	_	\$	6,839,278	\$	6,839,278
Investments:	•	•		-	-,,	_	-,,
Cash & cash equivalents	21,757,659		_		_		21,757,659
Domestic equities/funds	3,357,561		_		_		3,357,561
Foreign equities/funds	90,092		_		_		90,092
Asset backed	5,394,701		_		_		5,394,701
Corporate bonds	29,642,679		_		_		29,642,679
U.S. government	952,970		_		_		952,970
Real estate	-		_		1,114,870		1,114,870
REITs	20,530		_		-,,		20,530
Other	616,721		_		_		616,721
Limited partnerships	-		_		120,769,918		120,769,918
Outside perpetual trusts	-		_		3,805,204		3,805,204
Loans to students			4,396,765				4,396,765
Financial Assets	\$ 61,832,913	<u>\$</u>	4,396,765	<u>\$</u>	132,529,270	\$	198,758,948
Cality independent and an arrangement							
Split-interest agreements -	¢	\$	920 144	Φ		ø	920 144
(accrued liabilities)	\$ -	Þ	829,144	Þ	-	\$	829,144
Refundable advances (CRUTs) -			1 201 020				1 201 020
(other liabilities)	-		1,301,929		-		1,301,929
Obligation under interest rate swap agreements	_		11,416,065		_		11,416,065
		_		_			_
Financial Liabilities	<u>\$</u> -	\$	13,547,138	\$		\$	13,547,138
At May 31, 2011, fair value of fir	nancial assets an	d fii	nancial liabili	ties	is as follows:		
	Level 1		Level 2	_	Level 3	_	Total
Contributions receivable Investments:	\$ -	\$	-	\$	9,653,911	\$	9,653,911
Cash & cash equivalents	24,696,290		_		_		24,696,290
Domestic equities/funds	3,766,699		_		_		3,766,699
Foreign equities/funds	1,418,820		_		_		1,418,820
Asset backed	15,927,958		_		_		15,927,958
Corporate bonds	14,516,866		_		_		14,516,866
U.S. government	957,915		_		_		957,915
Real estate	-		_		1,177,870		1,177,870
REITs	30,088		_		1,177,070		30,088
Other	527,310				_		527,310
Limited partnerships	-		_		111,705,134		111,705,134
Outside perpetual trusts	_		_		4,168,244		4,168,244
Loans to students			4,261,076		-		4,261,076
Financial Assets	<u>\$ 61,841,946</u>	\$	4,261,076	\$	126,705,159	\$	192,808,181

NOTE B: Fair Value Measurements: (continued)

	 Level 1	 Level 2	 Level 3		Total
Split-interest agreements - (accrued liabilities)	\$ -	\$ 703,492	\$ -	\$	703,492
Refundable advances (CRUTs) - (other liabilities)	-	1,401,400	-		1,401,400
Obligation under interest rate swap agreements	 <u>-</u>	 3,459,296	 	-	3,459,296
Financial Liabilities	\$ 	\$ 5,564,188	\$ 	\$	5,564,188

There were no significant transfers between Level 1 and Level 2 and there were no transfers in or out of Level 3. On October 14, 2011, the Financial Reporting Executive Committee of the American Institute of Certified Public Accountants issued a whitepaper entitled *Measurement of Fair Value for Certain Transactions of Not-for-Profit Entities* which provides guidance on applying the provisions of ASC 820. In accordance with management's interpretation of this guidance, contributions receivable and the university's interest in outside perpetual trusts have been presented as Level 3 assets. Previously, these assets had been presented as Level 2.

At May 31, 2012, valuation methodologies used to measure fair value of financial assets and financial liabilities are as follows:

<u>Contributions receivable and loans to students</u> - valuation is based on the present value of promised or contractually obligated future cash flows, net of an estimated collection allowance. The collection allowance is based on historical trends of collection, the type of obligor (individual or corporation/foundation), general economic conditions and the university's internal policies.

<u>Investments</u> - to the extent that the university directly owns and controls the investment, valuation is based on unadjusted quoted prices for identical assets in active markets that the university can access. Real estate is recorded at the acquisition price if purchased and appraised value if donated. For other investments, predominately "alternative investments", valuation is based on information supplied by external investment managers in accordance with FASB ASU 2009-12, *Investments in Certain Entities that Calculate Net Asset Value per Share (or its equivalent).* Management of the university believes this information is a reasonable estimate of fair value; however, because the alternative investments are not readily marketable and subject to redemption restrictions, the fair value is subject to uncertainty and therefore may differ from the amounts ultimately realized from these investments.

<u>Outside Perpetual Trusts</u> - the university holds beneficial interests in perpetual trusts administered by outside trustees. The fair value of these interests is based on the values of the underlying investments in the trusts which are established by the trustees using unadjusted quoted prices for identical assets in active markets. The university revalues its interest annually in these trusts based on information provided by the trustees.

<u>Split-interest agreements</u> - valuation is based on the present value of estimated future payments to the beneficiaries over their life expectancies.

<u>Refundable advances - CRUTs</u> - valuation is based on the value of assets held by the university as trustee of the respective trusts. Assets consist of cash and investments.

NOTE B: Fair Value Measurements: (continued)

<u>Obligations under interest rate swap agreements</u> - valuation is provided by an experienced financial institution on a mark-to-market basis and, whenever possible, utilizes observable market data including yields and spreads, but may be based in part on assumptions concerning interest rates, credit rates, discount rates and other factors.

The following schedule summarizes changes in fair value of Level 3 financial assets during the years ended May 31, 2011 and 2012:

	Contributions Receivable	Real Estate	Alternative Investments	Outside Perpetual <u>Trusts</u>	Total	
Balance, June 1, 2010	\$ 9,329,494	\$ 999,870	\$ 90,320,004	\$ 3,637,466	\$ 104,286,834	
Change in value	25,423	-	17,305,184	530,778	17,861,385	
Purchases/Gifts	-	178,000	8,936,811	-	9,114,811	
Pledges	4,300,983	-	-	-	4,300,983	
Sales	-	-	(4,856,865)	-	(4,856,865)	
Collections	(4,001,989)				(4,001,989)	
Balance, May 31, 2011	9,653,911	1,177,870	111,705,134	4,168,244	126,705,159	
Change in value	101,395	(63,000)	(480,686)	(363,040)	(805,331)	
Purchases/Gifts	-	-	16,185,000	-	16,185,000	
Pledges	1,077,025	-	-	-	1,077,025	
Sales	-	-	(6,639,530)	-	(6,639,530)	
Collections	(3,993,053)				(3,993,053)	
Balance, May 31, 2012	\$ 6,839,278	<u>\$ 1,114,870</u>	<u>\$ 120,769,918</u>	\$ 3,805,204	<u>\$ 132,529,270</u>	

Change in value of contributions receivable is included in contributions on the Consolidated Statements of Activities. Changes in the value of real estate, alternative investments and outside trusts are included in gain/loss on investments on the Consolidated Statements of Activities.

Alternative investments consist predominantly of a minority ownership interest in a limited partnership investment fund (Fund) whose investment strategy focuses on varied and nontraditional investment opportunities in an effort to provide a diversified, single-portfolio for investors. The Fund invests primarily in investment vehicles (e.g. hedge funds and private equity funds) or pooled accounts managed by unaffiliated third parties mainly through master trading vehicles, as well as direct investments in securities and other assets.

Specifically, the Fund has two long-term return goals which are consistent with the university's objective for endowment returns: (1) to outperform a traditional 70% equities/30% bonds portfolio with less downside volatility and (2) to preserve purchasing power by generating at least a 5% return after inflation. The Fund's portfolio is globally diversified and allocated across multiple asset classes including equities, real assets, commodities/resources and fixed income instruments and is invested for total return; generating current income is not an objective. The long-term, total return objective dictates a significant allocation to asset classes expected to generate equity-like returns. The risks inherent in higher returning asset classes can normally be reduced through diversification, which is a key principal of the Fund's asset allocation approach.

NOTE B: Fair Value Measurements: (continued)

A majority of the Fund's investments include limited partnership interests (sub-partnerships) whose investments are principally comprised of illiquid, non-publicly traded securities. Other Fund investments include exchange traded funds and derivative contracts (e.g. futures contracts, options, forward currency contracts and swap agreements). These and other investments are subject to various risk factors including market, credit and industry risk. Market risk represents the potential loss in value of financial instruments caused by movements in market variables, such as interest rates. Other risks affecting these investments include, but are not limited to, increasing competition, rapid changes in technology and changes in economic conditions.

Generally, the university's alternative investments are redeemable once annually at net asset value, but require a written redemption request at least 180 days prior to the annual redemption date. Due to the illiquid nature of alternative investments, all redemptions are subject to the general partner's approval and may be limited or suspended entirely. Additionally, sale of all or part of the alternative investments to a third party is not allowed.

The university is contractually committed to provide additional funding for alternative investments under the terms of these partnership agreements. At May 31, 2012, these unfunded commitments amounted to \$41,700.

NOTE C: Contributions Receivable:

The payment timing of outstanding contributions receivable at May 31, 2012, is estimated to be:

	ermanently Restricted	Temporarily Restricted		Unı	restricted_		Total
One Year 2-4 Years 5 Plus Years	\$ 1,889,336 1,845,873 189,283	\$	1,467,309 1,099,435 334,806	\$	8,642 4,594	\$	3,365,287 2,949,902 524,089
Total	\$ 3,924,492	\$	2,901,550	\$	13,236	<u>\$</u>	6,839,278

The payment timing of outstanding contributions receivable at May 31, 2011, is estimated to be:

		ermanently Restricted	Temporarily Restricted		Unrestricted		Total		
One Year 2-4 Years 5 Plus Years	\$	2,695,208 3,157,018 276,726	\$	2,259,292 834,112 431,555	\$	- - <u>-</u>	\$	4,954,500 3,991,130 708,281	
Total	<u>\$</u>	6,128,952	\$	3,524,959	\$	<u> </u>	<u>\$</u>	9,653,911	

Contributions receivable are shown net of a collection allowance of \$510,777 and \$527,267 and a discount of \$279,270 and \$364,175 at May 31, 2012 and 2011, respectively.

A concentration exists when a pledge balance from an individual donor, to include entities under the donor's control, exceeds 10% of the total amounts receivable. These concentrations amounted to \$810,000 and \$1,600,000 at May 31, 2012 and 2011, respectively.

NOTE D: Investments:

Major categories of investments at May 31, 2012 and 2011, are as follows:

	_	2012				2011			
	_	Cost	_	Market		Cost		Market	
Non-Endowment Funds:									
Money market funds	\$	9,621,611	\$	9,621,611	\$	12,697,704	\$	12,697,704	
Certificates of deposit		9,758,658		9,758,658		10,069,433		10,069,433	
Equities		798,227		336,008		800,334		347,514	
Fixed income		33,452,577		33,528,825		29,656,063		29,887,057	
U.S. government obligations		991,415		920,193		969,984		904,533	
Real estate		464,369		464,369		464,369		464,369	
Other		417,316		417,316		377,160		377,160	
Alternative investments	_	486,842	_	474,505		475,842		489,692	
		55,991,015		55,521,485	_	55,510,889	_	55,237,462	
Endowment and Similar Funds:									
Money market funds		2,491,022		2,491,036		2,034,196		2,034,731	
Equities		4,893,677		5,140,450		6,272,961		7,263,402	
Fixed income		2,872,669		2,950,644		1,890,233		1,984,567	
U.S. government obligations		31,608		32,777		52,342		53,382	
Real estate		650,501		650,501		713,501		713,501	
Other		463,103		440,599		353,842		390,707	
Alternative investments	_	99,156,415		120,295,413		88,819,317		111,215,442	
		110,558,995	_	132,001,420		100,136,392		123,655,732	
Total	\$	166,550,010	\$	187,522,905	\$	155,647,281	\$	178,893,194	

All investments are subject to risk of loss or decline in value. As such, it is at least reasonably possible that changes in the values of investments will occur in the near term, and that such changes could materially affect the amount reported in the university's consolidated financial statements.

Alternative investments consist predominately of a minority ownership interest in a limited partnership investment fund. Alternative investment managers employ a variety of investment techniques involving both public and private investments, the most common of which involve futures contracts, short sales, private equity and hedges against currency translation risk for investments denominated in other than U.S. dollars.

Investment returns are reported net of investment fees. The amount of fees paid during the fiscal years ended May 31, 2012 and 2011, are \$964,606 and \$1,102,562, respectively.

NOTE E: Endowment and Similar Funds:

The university's endowment consists of individual funds established for a variety of educational purposes. The endowment includes both donor-restricted funds and funds designated by the Board of Trustees to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

NOTE E: Endowment and Similar Funds: (continued)

The endowment pool utilizes a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). External investment managers are employed to oversee the endowment and tasked with the objective of achieving returns that equal or exceed five percentage points (net of fees and in excess of spending and inflation). These investment managers utilize a highly diversified mixture of equities, fixed income and alternative investments. The university's primary investment objective is to maximize total return within reasonable and prudent levels of risk while maintaining sufficient liquidity to meet disbursement needs and ensure preservation of capital.

The Board of Trustees has approved an endowment spending policy whereby distributions are based on the moving three year average of the market value of the pooled endowment. The applicable rate was 4.5% and 4.6% for the years ended May 31, 2012 and 2011, respectively. Actual endowment return earned in excess of distributions under this policy is reinvested as part of the university's endowment. For years where actual endowment return is less than distributions under the policy, the shortfall is covered by available gains from prior years. Specific appropriation for expenditure of unrestricted funds under the university's endowment spending policy occurs each spring when the Board approves the university's operating budget for the ensuing fiscal year. All donor-restricted returns are invested until appropriated for expenditure by the institution.

Endowment totals as of May 31, 2012 and 2011, are as follows:

	2012	2011
Contributions receivable, net Investments Accrued and other liabilities	\$ 3,924,492 132,001,420 (1,967,365)	\$ 6,128,952 123,655,732 (1,657,206)
Total	<u>\$ 133,958,547</u>	<u>\$ 128,127,478</u>

Endowment net asset compositions as of May 31, 2012 and 2011, are as follows:

	2012	2011
Unrestricted – Board designated	\$ 31,753,916	\$ 24,053,193
Unrestricted – Donor designated	(1,160)	313,645
Temporarily restricted	16,558,745	19,993,165
Permanently restricted	85,647,046	83,767,475
Total	<u>\$ 133,958,547</u>	<u>\$ 128,127,478</u>

NOTE E: Endowment and Similar Funds: (continued)

Changes in endowment net assets during the years ended May 31, 2011 and 2012, are as follows:

	Unrestricted	Temporarily Restricted	1 2	
Balance, June 1, 2010	\$ 19,163,344	\$ 13,419,704	\$ 76,243,087	\$ 108,826,135
Contributions - donors	-	-	3,950,890	3,950,890
Contributions - board designated	575,000	-	-	575,000
Investment income	-	16,794	-	16,794
Gain on investments	5,391,668	9,769,965	3,428,553	18,590,186
Spending policy	(819,108)	(3,290,163)	-	(4,109,271)
Transfers	55,934	76,865	144,945	277,744
Balance, May 31, 2011	24,366,838	19,993,165	83,767,475	128,127,478
Contributions - donors	-	-	2,636,464	2,636,464
Contributions - board designated	9,000,000	-	-	9,000,000
Investment income	-	31,573	7,489	39,062
Gain (loss) on investments	(1,064,310)	164,020	(731,715)	(1,632,005)
Spending policy	(861,271)	(3,722,816)	-	(4,584,087)
Transfers	311,499	92,803	(32,667)	371,635
Balance, May 31, 2012	<u>\$ 31,752,756</u>	<u>\$ 16,558,745</u>	<u>\$ 85,647,046</u>	<u>\$ 133,958,547</u>

The fair value of assets associated with individual donor restricted endowment funds may fall below the historic gift value. These deficiencies amounted to \$221,384 and \$64,200 at May 31, 2012 and 2011, respectively. In accordance with GAAP, deficiencies of this nature first reduce available temporarily restricted net assets. Any remaining loss shall reduce unrestricted net assets. While the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) allows spending from these so-called underwater funds, the university deemed it prudent not to spend from them during the years ended May 31, 2012 and 2011.

NOTE F: Planned Giving Agreements and Trusts:

The university is a party to four types of planned giving agreements. The specific terms vary between donors and the agreements can be generally described as follows:

Outside Perpetual Trusts

These are trusts created by donors for the benefit of the university and are reported as investments in the Consolidated Statements of Financial Position. Third party trustees hold the assets. The university has a perpetual and enforceable right to income generated from the trusts. They are valued based on the estimated future cash receipts from the trusts' assets. The university has a one-half right to income generated from one of these trusts and full rights to income generated from the remaining trusts.

	 2012	2011		
Trustee distributions restricted to scholarship:				
Asset value	\$ 1,010,932	\$	1,041,945	
Trustee distributions	33,154		34,709	

NOTE F: Planned Giving Agreements and Trusts: (continued)

	2012		 2011	
Trustee distributions restricted to professorship:				
Asset value	\$	764,891	\$ 863,783	
Trustee distributions		35,943	33,658	
Unrestricted trustee distributions:				
Asset value	\$	2,029,381	\$ 2,262,516	
Trustee distributions		82,479	71,239	

Pooled (or Life) Income Fund

These are arrangements in which the university pools, invests, and manages life income gifts from many different donors. The funds are unitized and donors are assigned a specific number of units based on the relationship of the fair value of their contribution to the fair value of the pool as a whole at the time the donor enters the pool. During the term of the life income gifts, the donor, or beneficiaries specified by the donor, receives the actual income earned on the donor's units in the pool. Upon death, the donor's units revert to the university. The assets are recorded as investments in the Consolidated Statements of Financial Position at fair value.

	 2012	 2011		
Asset value	\$ 210,514	\$ 232,806		

Charitable Gift Annuities

These are arrangements between donors and the university in which the donors contribute assets to the university in exchange for a promise by the university to pay a fixed amount for a specified period of time to individuals named by the donors. No trust exists, the assets received are held as general assets of the university, and the annuity liability is a general obligation of the university and is included in the accrued liabilities in the Consolidated Statements of Financial Position. The assets received are recognized at fair value when received, and an annuity payment liability is recognized at the present value of future cash flows expected to be paid to the beneficiary.

		2012	 2011
Annuities liability	\$	570,441	\$ 409,578
Total contributions to charitable gift annuities		335,000	110,601
Change in value of charitable gift annuities		(33,690)	(45,851)

Charitable Remainder Unitrusts

A charitable remainder unitrust is an arrangement in which a donor establishes and funds a trust with specified distributions to be made to a designated beneficiary or beneficiaries over the trust's term. Upon termination of the trust, the university receives the assets remaining in the trust. The distributions to the beneficiaries are for a specified percentage of the trust's fair market value as determined annually. Distributions to the beneficiaries are made from income and then principal to the extent income is not sufficient. Obligations to the beneficiaries are limited to the assets of the trust. The present value of the unitrust liability is included in accrued liabilities in the Consolidated Statements of Financial Position.

	 2012		2011	
Unitrust liability	\$ 124,004	\$;	142,103
Total contributions to charitable remainder unitrusts	-			178,000
Change in value of charitable remainder trusts	(523)			10,749

NOTE G: Loans to Students:

Federal Perkins loans are low-interest federally funded student loans that participating schools make to eligible undergraduate students. Elon student loans are made from institutional and donor funds. No interest accrues on these student loans while a student is enrolled at least halftime at any accredited school of higher education.

	 2012		2011
Perkins loans receivable are due from students, payable in monthly or quarterly minimum installments of \$40 or \$120, respectively. Interest is computed at an annual rate of 5%. These loans are unsecured. Receivables are net of an allowance for doubtful accounts totaling \$40,000 at May 31, 2012 and 2011.	\$ 3,892,247	\$	3,776,512
Elon loans receivable are due from students, payable in minimum monthly installments that range from \$50 to \$102. Interest is computed at an annual rate not to exceed 5%. Some of these loans are secured by a cosigner. Receivables are net of an allowance for doubtful accounts totaling \$30,000 at May 31, 2012 and 2011.	504,518	_	484,564
Total	\$ 4,396,765	<u>\$</u>	4,261,076

NOTE H: Financing Receivables:

The university makes uncollateralized loans to students based on financial need through a federal government loan program and institutional resources.

The university participates in the Perkins federal revolving loan program, whereas the university acts as an agent for the federal government in administering the loan program. Funds advanced by the federal government for use in this program are ultimately refundable to the government and are classified as liabilities in the Consolidated Statements of Financial Position (U.S. government advances for student loans). Outstanding loans cancelled under the program result in a reduction of the funds available for loan and a decrease in the liability to the government.

Institutional loans are funded with donor funds restricted for student loan purposes and university funds made available to meet demonstrated need.

Allowances for doubtful accounts are established by considering a variety of factors including prior collection experience, analysis of past due loans, the financial condition of specific borrowers and other current economic factors which could influence the ability of loan recipients to repay amounts due. Institutional loan balances are written off only when they are deemed to be permanently uncollectible.

NOTE H: Financing Receivables: (continued)

At May 31, 2012 and 2011, student loans are as follows:

	2012	2011
Federal Perkins loan program Institutional loans	\$ 3,932,247 534,518	\$ 3,816,512 514,564
Less allowance for doubtful accounts:	4,466,765	4,331,076
Beginning of the year	(70,000)	(70,000)
Increases	(759)	(4,911)
Charge offs	759	4,911
End of year	(70,000)	(70,000)
Student loans receivable, net	<u>\$ 4,396,765</u>	<u>\$ 4,261,076</u>

At May 31, 2012 and 2011, past due amounts are as follows:

	– 60 Days Past Due	-90 Days Past Due	O	ver 90 Days Past Due	 Total
2012 2011	\$ 15,291 10,323	\$ 962 1,195	\$	526,087 526,973	\$ 542,340 538,491

A default rate is defined as the failure of a borrower to make an installment payment when due or to comply with a written repayment agreement. At May 31, 2012 and 2011, default rates are as follows:

	2012	2011
Federal Perkins loan program	1.98%	2.42%
Institutional loans - undergraduate	6.56%	6.63%
Institutional loans - graduate	6.88%	8.43%

NOTE I: Construction in Progress:

Projects in process at May 31, 2012 and 2011, are as follows:

	Co	st Incurred	Estimated Date
	<u>Thr</u>	ough 5/31/12	of Completion
Global Neighborhood concept development			
(2012 bond issue)	\$	2,133,858	August 2012
The Station at Mill Point (2011 bond issue)		17,735,373	August 2012
McMichael Lower Level Renovation		250,468	August 2012
Lakeside Dining Hall (2011 bond issue)		7,591,608	December 2012
Numen Lumen Pavilion		1,357,966	January 2013
Global Neighborhood (2012 bond issue)		1,549,130	August 2014
Others		1,545,949	Various
Total	\$	32,164,352	

NOTE I: Construction in Progress: (continued)

	Co	st Incurred	Estimated Date
	Through 5/31/11		of Completion
Colonnades student housing (2010 bond issue)	\$	10,222,836	August 2011
Elon Town Center		421,000	August 2011
Geothermal field (2010 bond issue)		2,160,866	August 2011
Intramural fields and access road (2011 bond issue)		249,679	December 2011
Gerald L. Francis Center		1,697,986	December 2011
Global Neighborhood concept development			
(2012 bond issue)		2,098,544	August 2012
The Station at Mill Point (2011 bond issue)		934,114	August 2012
Lakeside Dining Hall (2011 bond issue)		786,921	December 2012
Numen Lumen Pavilion		101,457	January 2013
Others		866,392	Various
Total	\$	19,539,795	

NOTE J: Property and Equipment:

Property and equipment at May 31, 2012 and 2011, are as follows:

	2012	2011
Land and land improvements	\$ 41,168,446	\$ 36,724,327
Buildings	235,460,458	214,743,509
Computers and related equipment	4,406,528	3,426,893
Library resources	10,487,797	10,741,237
Vehicles	4,095,203	3,733,044
Audiovisual equipment	2,691,208	2,441,296
Science equipment	1,971,003	1,477,553
Software	2,156,760	1,758,352
Telephone systems and equipment	324,436	322,424
Other moveable assets	8,101,428	7,346,068
Collections	2,064,568	2,064,568
	312,927,835	284,779,271
Less: Accumulated depreciation	90,333,483	84,595,686
Total	<u>\$ 222,594,352</u>	\$ 200,183,585

Depreciation expense is \$8,986,386 and \$8,339,432 for the years ended May 31, 2012 and 2011, respectively.

NOTE K: Accrued Liabilities:

Accrued liabilities at May 31, 2012 and 2011, are as follows:

	2012	2011
Salaries and wages	\$ 7,277,554	\$ 7,035,928
Compensated absences	4,061,299	3,539,222
Split-interest agreements	829,144	703,492
Employee benefits and payroll taxes	(9,628)	114,079
Conditional asset retirement obligations	659,578	642,238
Total	<u>\$ 12,817,947</u>	<u>\$ 12,034,959</u>

Compensated Absences

Eligibility for vacation is based on continuous service with the university. Employees earn vacation based on their length of service. The maximum number of accumulated vacation days an employee may carry forward into each calendar year is 20. Accumulated vacation time may be used or paid at time of separation. Other accrued compensated absences are by employee contract.

Sick leave accrues at the rate of one day per month. Unused sick leave may accumulate up to 130 days; however, accumulated sick leave will not be paid at separation from service. Since the university has no obligation for the accumulated sick leave until it is actually taken, no liability for unpaid sick leave has been recorded in these financial statements.

Conditional Asset Retirement Obligations

The university recognizes a liability for the legal obligation to perform asset retirement activities when the retirement is conditional on a future event and the fair value can be reasonably estimated. The accrued conditional asset retirement obligation liability is calculated by determining the present value of estimated costs at the anticipated settlement date using a discount rate of 2.7%.

NOTE L: Other Liabilities:

Other liabilities at May 31, 2012 and 2011, are as follows:

	 2012		2011
Agency obligations	\$ 1,397,623	\$	1,052,844
Refundable advances - exchange transactions Refundable advances - CRUTs	 1,427,417 1,301,929		1,166,417 1,401,400
Total	\$ 4,126,969	<u>\$</u>	3,620,661

Agency Obligations

Agency obligations arise from the collection or acceptance of cash or other assets for the account of third parties, such as clubs or other university affiliated groups. These balances result from transactions processed on behalf of the third parties and have no effect on net assets.

NOTE L: Other Liabilities: (continued)

The university agreed to invest certain funds belonging to an unrelated not-for-profit organization. This transaction is accounted for as an agency obligation which is increased by additional investments from the not-for-profit as well as by their proportionate share of investment earnings and decreased by distributions as well as by their proportionate share of investment losses. The obligation amounted to \$474,505 and \$489,692 at May 31, 2012 and 2011, respectively.

Refundable Advances - Exchange Transactions

As of May 31, 2012, the university has four exchange transaction agreements with an existing service provider. The university consented to extend the service provider's agreements for ten years and in exchange the service provider transferred amounts totaling \$1,915,000 to the university with the stipulation that the monies be expended on specific capital purchases. Each contract further stipulates that if either party to the transaction should terminate the agreement during the ten years, the university will return the unamortized portion of the refundable advance, calculated on a straight-line basis. One agreement contains a contingent interest penalty, which would be added to the refundable advance only in the event of early termination. This contingent interest penalty totaled \$130,667 at May 31, 2012, and has not been included in the consolidated financial statements.

On August 1, 2009, the university entered into an exchange transaction with an existing service provider. The university consented to extend the service provider's agreement for eight years and in exchange the service provider transferred \$300,000 to the university with no stipulation governing its use. It was agreed that if the university terminates this relationship during the eight years, the unamortized portion of the refundable advance, calculated on a straight-line basis, will be returned.

Refundable Advances - CRUTs

The university serves as trustee for several Charitable Remainder Unitrusts (CRUTs) having revocable beneficiaries. Trusts of this type are accounted for as refundable advances with an amount equal to the Trust's assets reported as other liabilities in the Consolidated Statements of Financial Position. Absent a change in the revocable beneficiary, assets held in the Trusts will be recognized as contribution revenue upon the trusts' termination.

NOTE M: Obligation Under Capital Leases:

The university acquired computers and related equipment under the provisions of long-term leases. For financial reporting purposes, minimum lease payments have been capitalized. The leases expire at various times through September 2015.

Property held under capital leases at May 31, 2012 and 2011, is as follows:

	 2012	 2011
Computers and related equipment Less: Accumulated amortization	\$ 1,631,412 444,913	\$ 659,039 99,333
Total	\$ 1,186,499	\$ 559,706

NOTE M: Obligation Under Capital Leases: (continued)

Amortization of assets under capital leases is included in depreciation expense and amounted to \$345,581 and \$99,333 for the years ended May 31, 2012 and 2011, respectively.

Future minimum lease payments under capital leases and the net present value of the future minimum lease payments at May 31, 2012, are as follows:

Year Ending May 31,	 Amount
2013 2014	\$ 419,859 455,374
2015 2016	258,929 79,550
Total lease payments Less: Amounts representing interest	 1,213,712 62,893
Present value of future minimum lease payments	\$ 1,150,819

Total interest costs incurred related to the obligation under capital leases are \$27,339 and \$11,585 for the years ended May 31, 2012 and 2011, respectively.

NOTE N: Bonds Payable:

The following bonds were issued through the North Carolina Capital Facilities Finance Agency and are secured by letters of credit with Bank of America (see subsequent events, Note Z). The university has made certain covenants including use of the proceeds and sale of project property.

Remaining principal balances at May 31, 2012 and 2011, are as follows:

	2012	2011
Revenue Bonds, Series 1997 - \$17,815,000, bearing a weekly variable market interest rate paid monthly. Principal payments began in 2001 and continued through 2003 and began again in 2009 and will continue through 2019.	\$ 13,850,000	\$ 14,750,000
Revenue Bonds, Series 1998 - \$14,010,000, bearing a weekly variable market interest rate paid monthly. Principal payments began in 2001 and will continue through 2021.	7,595,000	8,270,000
Revenue Bonds, Series 2000 - \$4,325,000, bearing a weekly variable market interest rate paid monthly. Principal payments	2 (55 000	2 0 6 0 0 0 0
began in 2002 and will continue through 2023.	2,675,000	2,860,000

NOTE N: Bonds Payable: (continued)

	2012	2011
Revenue Bonds, Series 2001A - \$9,640,000, bearing a weekly variable market interest rate paid monthly. Principal payments began in 2002 and will continue through 2014. The bonds are subject to an interest rate swap agreement referenced in Note O.	2,095,000	3,075,000
Revenue Bonds, Series 2001C - \$7,255,000, bearing a weekly variable market interest rate paid monthly. Principal payments began in 2004 and will continue through 2026.	5,235,000	5,500,000
Revenue Bonds, Series 2006 - \$18,905,000, bearing a weekly variable market interest rate paid monthly. Principal payments began in 2008 and will continue through 2031. The bonds are subject to an interest rate swap agreement referenced in Note O.	16,180,000	16,765,000
Revenue Bonds, Series 2010 - \$21,135,000, bearing a weekly variable market interest rate paid monthly. Principal payments will begin in 2013 and will continue through 2035. The bonds are subject to an interest rate swap agreement referenced in Note O.	21,135,000	21,135,000
Revenue Bonds, Series 2011 - \$40,340,000, bearing a weekly variable market interest rate paid monthly. Principal payments will begin in 2014 and will continue through 2036. The bonds are subject to an interest rate swap agreement referenced in Note O.	40,340,000	
Total	\$ 109,105,000	\$ 72,355,000
Aggregate maturities of bonds payable at May 31, 2	2012, are as follows:	
2013 2014 2015 2016 2017 Thereafter	\$ 4,305,000 4,490,000 5,220,000 5,430,000 5,645,000 84,015,000	
Total	\$ 109,105,000	

Total interest costs incurred related to bonds payable are \$2,387,942 and \$1,586,857 for the years ended May 31, 2012 and 2011, respectively, and of these amounts \$1,267,634 and \$721,866, respectively, are capitalized as a cost of construction.

NOTE O: Obligation Under Interest Rate Swap Agreements:

The university has recorded four interest rate swap agreements on the Consolidated Statements of Financial Position at fair value. Agreements involve series 2001A, 2006, 2010, and 2011 bond issues, and allow the university to exchange variable for fixed rate interest payment obligations with Bank of America (see subsequent events, Note Z). The swap agreements are used to minimize the impact of future interest rate changes.

Under the agreements, payments are made or received based on the difference between fixed rates listed below and 65% to 70% of the USD-LIBOR BBA index. The university anticipates holding the interest rate swap agreements until all debt under the agreements has been retired. Principal maturities on the remaining debt conclude in 2036.

The university has only limited involvement with derivative financial instruments and does not use them for trading purposes. Fair value is determined by a third party on a mark-to-market basis. The change in value of the interest rate swap agreements is shown as a separate line item in the Consolidated Statements of Activities.

The obligation under interest rate swap agreements at May 31, 2012 and 2011, is as follows:

	Fixed Rate	2012	2011
Series 2001A	4.10%	\$ 95,210	\$ 191,705
Series 2006	3.62%	3,676,029	2,110,416
Series 2010	3.14%	2,813,396	1,157,175
Series 2011	2.85%	4,831,430	
Total		\$ 11,416,06 <u>5</u>	\$ 3,459,296

NOTE P: Temporarily and Permanently Restricted Net Assets:

Temporarily restricted net assets at May 31, 2012 and 2011, are as follows:

	2012	2011
Contributions to buildings and equipment	\$ 3,981,770	\$ 2,229,003
Endowment related funds	21,768,191	24,959,521
Split-interest agreements and term endowments Non-endowed contributions for scholarships	575,890	619,481
and operations	4,804,917	4,276,631
Temporarily restricted net assets	<u>\$ 31,130,768</u>	\$ 32,084,636

Permanently restricted net assets at May 31, 2012 and 2011, are as follows:

	2012	2011
Permanent endowment funds	\$ 81,553,624	\$ 77,242,507
Contributions receivable, net	3,924,492	6,128,952
Split-interest agreements and term endowments	471,711	645,921
Student loan funds	633,677	633,677
Permanently restricted net assets	<u>\$ 86,583,504</u>	<u>\$ 84,651,057</u>

NOTE Q: Financial Aid (Tuition Discount):

The university awards financial aid based on academic merit, need and leadership. Gross tuition discounts are 19.3% and 19.7% for the years ended May 31, 2012 and 2011, respectively. The unfunded discount rate is 16.3% and 16.5% for the years ended May 31, 2012 and 2011, respectively. Funded tuition discounts are derived from endowment revenue, private gifts and federal and state aid. Unfunded tuition discounts are derived from the general operating revenues of the university and income earned on Board designated funds (quasi endowment).

	20	12	2011		
	Dollars	Percentage	Dollars	Percentage	
Total Tuition and Fees:					
Unfunded discount - general Unfunded discount - quasi	\$ 26,148,323 851,600	15.8% 0.5%	\$ 24,532,777 <u>540,690</u>	16.1% 0.4%	
Total unfunded discount Funded discount	26,999,923 4,923,334	16.3% 3.0%	25,073,467 4,882,901	16.5% 3.2%	
Total	<u>\$ 31,923,257</u>	19.3%	\$ 29,956,368	19.7%	
Gross tuition and fees	<u>\$ 165,928,171</u>		<u>\$ 152,729,077</u>		
		12 Percentage	Dollars 2011	Percentage	
<u>Undergraduate Tuition and Fees</u>					
Unfunded discount - general Unfunded discount - quasi	\$ 22,192,091 <u>851,600</u>	15.2% 0.6%	\$ 21,099,592 540,690	15.6% 0.4%	
Total unfunded discount Funded discount	23,043,691 4,814,659	15.8% 3.3%	21,640,282 4,788,424	16.0% 3.5%	
Total	<u>\$ 27,858,350</u>	19.1%	<u>\$ 26,428,706</u>	19.5%	
Gross tuition and fees	\$ 145,954,581		\$ 135,587,653		

NOTE R: Gift Revenue:

Major categories of gift revenue for the years ending May 31, 2012 and 2011, are as follows:

	2012		2011
Annual funds	\$ 2,290,214	\$	1,758,174
Endowment and similar funds	2,636,464		3,950,890
Capital projects	3,036,916		3,068,238
Restricted to programs	1,781,426		1,182,238
Restricted to scholarships	262,530		511,065
Total	<u>\$ 10,007,550</u>	<u>\$</u>	10,470,605

NOTE S: Allocation of Expenses:

Expenses which are not directly charged to specific programs are allocated to those programs based on estimates. The totals of these allocations are \$31,104,800 and \$27,495,135 for the years ended May 31, 2012 and 2011, respectively. Allocations of specific program expenses are as follows:

		2012						
		Physical				Debt		
<u>Program</u>		Plant	D	epreciation	Sei	rvice/Other		Total
Instruction	\$	4,449,555	\$	3,494,997	\$	2,610,874	\$	10,555,426
Student services		1,984,905		1,234,357		764,301		3,983,563
Auxiliary enterprises		5,822,338		3,620,750		3,756,738		13,199,826
Academic support		663,019		412,313		419,064		1,494,396
Institutional support		312,241		223,969		1,335,379		1,871,589
Total	<u>\$</u>	13,232,058	\$	8,986,386	<u>\$</u>	8,886,356	\$	31,104,800
		2011						
		Physical				Debt		_
<u>Program</u>		Plant	D	epreciation	Sei	rvice/Other		Total
Instruction	\$	4,323,370	\$	3,200,796	\$	2,156,332	\$	9,680,498
Student services		1,928,615		1,230,073		645,153		3,803,841
Auxiliary enterprises		5,134,028		3,274,489		2,612,707		11,021,224
Academic support		644,217		410,882		313,754		1,368,853
Institutional support	_	303,386		223,192		1,094,141		1,620,719
Total	<u>\$</u>	12,333,616	\$	8,339,432	\$	6,822,087	\$	27,495,135

NOTE T: Retirement Plan:

The university has a defined contribution pension plan covering substantially all employees. The plan has no post service benefits or further liabilities beyond the periodic contribution for each participating employee. Total contributions by the university to this plan are \$5,025,480 and \$4,758,365 for the years ended May 31, 2012 and 2011, respectively.

NOTE U: Fund Raising:

Fundraising costs are \$4,322,608 and \$4,105,299 for the years ended May 31, 2012 and 2011, respectively. These costs are included with other costs and are shown as institutional support on the Consolidated Statement of Activities.

NOTE V: Student Housing:

CHF – Elon, LLC, a 501(c)(3) corporation, is a wholly-owned subsidiary of Collegiate Housing Foundation, another 501(c)(3) organization, and exists to provide student housing for Elon University students. CHF – Elon, LLC and Collegiate Housing Foundation are independent of Elon University.

NOTE V: Student Housing: (continued)

In 2006, CHF – Elon, LLC, using the proceeds of a taxable bond issue with no recourse to Elon University, constructed a 516-bed student housing facility on 13.852 acres of land leased from the university. The lease, which expires in 2035, provides for annual distributions of net available cash flow as the lease payment to Elon University. Additionally, the university has contractually agreed to manage this housing project over the life of the ground lease.

CHF – Elon, LLC has a June 30 fiscal year end. As such, calculation of any ground lease payment due the university (net available cash flow) will be determined after the close of CHF – Elon, LLC's fiscal year and is not earned by the university until that time. The university earned ground lease income of \$544,806 and \$625,901 during the years ended May 31, 2012 and 2011, respectively.

While fulfilling its management functions, the university will collect rental income and incur reimbursable expenses on behalf of CHF – Elon, LLC. Unsettled balances related to these transactions amounted to a net receivable of \$56,217 and \$106,464 at May 31, 2012 and 2011, respectively. These balances are classified as accounts receivable in the Consolidated Statements of Financial Position.

NOTE W: Income Taxes:

The university is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, except on net income derived from activities unrelated to its business purpose. The university believes that it has sufficient justification for any tax positions taken, including allocation of expenses to its unrelated business income and as such, does not have any uncertain tax positions that are material to the financial statements.

Generally, federal income tax returns are subject to examination by the Internal Revenue Service for three years after they are filed. As of the report date (September 21, 2012), the university's federal Exempt Organization Business Income Tax Returns (Form 990-T) for 2010, 2009 and 2008 remain subject to said examination.

NOTE X: Supplemental Disclosures of Cash Flow Information:

During the years ended May 31, 2012 and 2011, cash payments for interest on bonds and capital leases amounted to \$1,147,647 and \$876,576, respectively. These numbers are net of amounts capitalized as cost of construction.

The university received noncash contributions totaling \$562,485 and \$291,583 during the years ended May 31, 2012 and 2011, respectively.

Computers and related equipment costing \$972,373 and \$659,039 were acquired under the terms of capital leases during the years ended May 31, 2012 and 2011, respectively. The cost of property acquired as well as the initial lease obligations have been excluded from the consolidated statements of cash flows.

NOTE Y: Commitments and Contingencies:

(1) Department of Education Funds:

Funds received by Elon University from the United States Department of Education are subject to audit and retroactive adjustment by the Department of Education, which reserves the right to audit prior fiscal years. Such audits can result in the payment of additional funds to the Department of Education. Management believes that the result of any audit will not have a material effect on the university's financial statements.

(2) Construction and Purchase Commitments:

As of May 31, 2012 the university had outstanding contractual commitments and equipment purchase orders totaling \$16,801,196.

(3) Investment Commitments:

Elon University is obligated under investment fund agreements to periodically advance additional funding for these investments up to specified levels. At May 31, 2012, the university had future commitments of \$41,700.

(4) Operating Leases:

The university leases buildings, equipment and vehicles under operating leases that will expire in various years through 2027. Rent expense is \$951,353 and \$999,381 for the years ended May 31, 2012 and 2011, respectively. Commitments for minimum future rental payments are as follows:

Year Ending		Amount
2013	\$	919,525
2014		831,399
2015		758,302
2016		615,286
2017		461,251
Thereafter		3,721,223
Total minimum future rental payments	\$	7,306,986

The university also leases apartments and houses for student living under operating leases that will expire in 2014. Rent expense is \$973,668 and \$413,400 for the years ended May 31, 2012 and 2011, respectively. Rent expense is more than offset by housing revenue received from students living in these units. The university has commitments of \$850,598 for minimum future rental payments at May 31, 2012.

Several of the aforementioned leases contain renewal options for varying periods of time.

(5) Employment Related Commitments:

Elon University has entered into employment related agreements with certain employees which obligate the university to potential future payments. At May 31, 2012, those maximum potential future payments under these agreements are \$5,177,523.

NOTE Y: Commitments and Contingencies: (continued)

(6) Contingencies:

The university is involved in various legal actions occurring in the normal course of activities. While the final outcomes cannot be determined at this time, management is of the opinion that the resolution of these legal actions will not have a material effect on the university's consolidated financial position.

NOTE Z: Subsequent Events:

The university has reviewed the events and transactions through September 21, 2012, the date the financial statements were issued.

Obligation under interest rate swap agreements: As indicated in Note O, the university is party to four interest rate swap agreements with Bank of America as of May 31, 2012. Effective July 1, 2012, management renegotiated these agreements, under substantially similar terms, with Wells Fargo Bank.

Bond issuance: On July 18, 2012, the university issued bonds totaling \$54,595,000. The proceeds of this bond issue will be used for a student housing project currently referred to as the Global Neighborhood.

Realized loss on disposition of property: A student housing project to be constructed with the above referenced bond issue, required the razing of antiquated facilities. Specifically, two dorms and a dining hall comprising the Harper Center are to be replaced with these new facilities. Whenever a building is destroyed before being fully depreciated, the remaining book value of that building becomes an expense in the period it is removed. The university realized a loss of \$1,786,343 on the demolition of the Harper Center in July 2012.

Letters of credit – bonds payable: As indicated in Note N, the bonds payable are secured by letters of credit. Effective August 1, 2012, management replaced the former provider of these letters, Bank of America, with two new lenders; TD Bank and U.S. Bank. Terms of the new letters are substantially similar to those that were replaced.

Law school facility: Since inception, the university has leased a majority of its law school facility from an unrelated non-profit organization operating in Greensboro, North Carolina. On August 3, 2012, ownership of the property was gifted to the university.

Real estate acquisitions: Through September 21, 2012, the university expended \$4,353,000 for the purchase of real estate.



STOUT STUART MGGOWEN & KINGLIP

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT ON ADDITIONAL INFORMATION

Advisors to Management To the Board of Trustees Elon University Elon, North Carolina

Our report on our audits of the basic consolidated financial statements of Elon University as of May 31, 2012 and 2011 appears on page 4. Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying graphs of tuition and fees, room and board 2003 - 2012, student enrollment 2002 - 2011, student selectivity 2003 - 2012, endowment market value 2003 - 2012 and net assets and liabilities 2003 - 2012 are presented for purpose of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, accordingly, we express no opinion on it.

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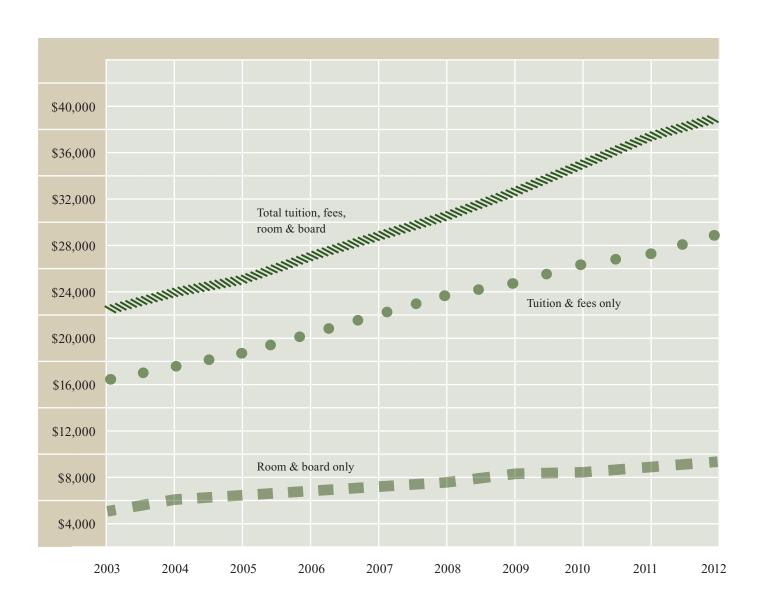
September 21, 2012

Mailing Address: P.O. Box 1440 Burlington, NC 27216-1440

Street Address: 1233 South Church Street Burlington, NC 27215

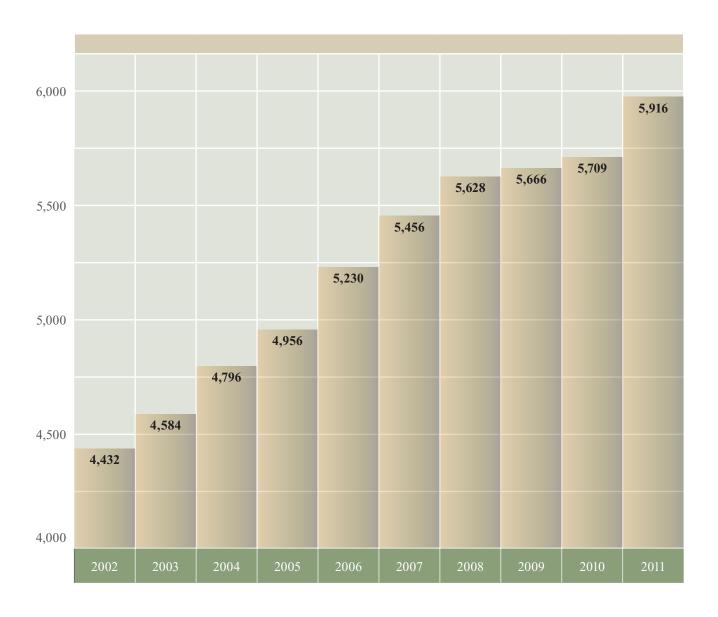
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TUITION AND	FALL	TUITION	FEES	ROOM	BOARD	TOTAL
EEEC DOOM	2003	\$16,325	\$245	\$2,770	\$2,900	\$22,240
FEES, ROOM	2004	\$17,310	\$245	\$2,936	\$3,074	\$23,565
AND BOARD	2005	\$18,699	\$250	\$3,112	\$3,310	\$25,371
2003-2012	2006	\$20,171	\$270	\$3,320	\$3,530	\$27,291
2003-2012	2007	\$21,886	\$280	\$3,536	\$3,760	\$29,462
	2008	\$23,746	\$330	\$3,766	\$4,004	\$31,589
This graph shows the increase in	2009	\$25,159	\$330	\$3,992	\$4,244	\$33,725
tuition and fees, and room/board	2010	\$26,480	\$347	\$4,192	\$4,456	\$35,475
rates over a ten-year period.	2011	\$27,534	\$347	\$4,440	\$4,650	\$36,971
	2012	\$28,633	\$347	\$4,690	\$4,790	\$38,460



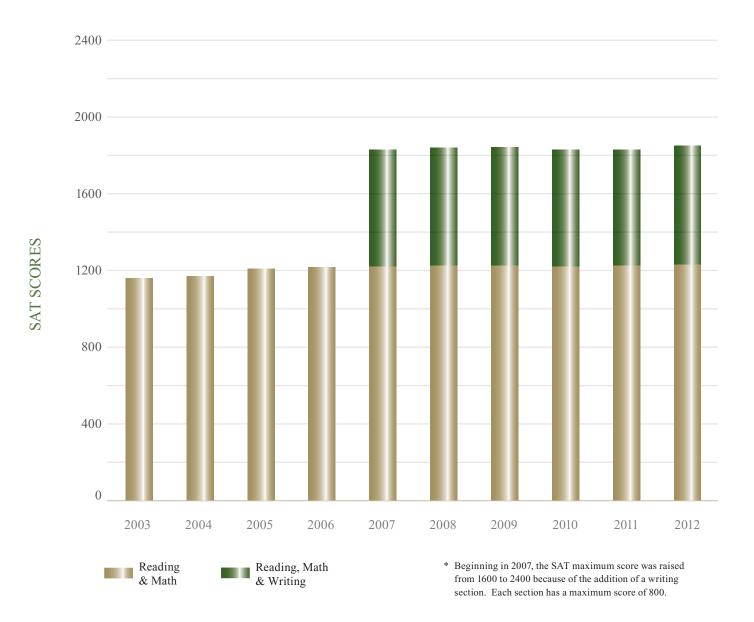
This graph was not subjected to auditing procedures.

STUDENT	YEAR	UNDERGRADUATE	GRADUATE	TOTAL
	2002	4,270	162	4,432
ENROLLMENT	2003	4,431	153	4,584
2002–2011	2004	4,622	174	4,796
	2005	4,702	254	4,956
This graph shows a ten year trend	2006	4,849	381	5,230
of total enrollment on a head-count	2007	4,939	517	5,456
basis. Enrollment has been impacted	2008	4,992	636	5,628
by incoming freshman classes,	2009	4,995	671	5,666
continuing improved retention, and the	2010	5,032	677	5,709
addition of new graduate programs.	2011	5,225	691	5,916



This graph was not subjected to auditing procedures.

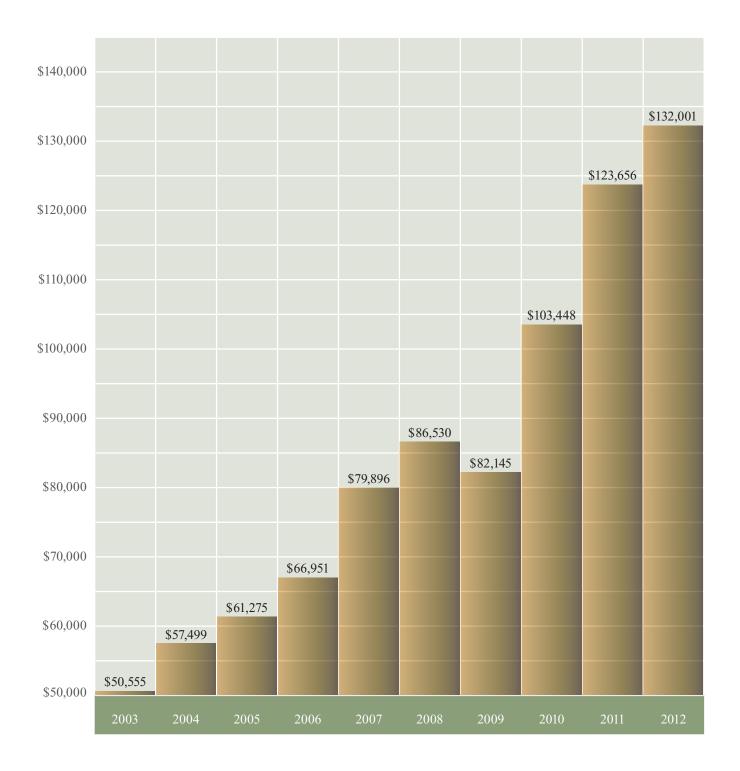
STUDENT	YEAR	APPLICATIONS	SAT SCORES	SAT SCORES
SELECTIVITY	2003	7,052	1159	
	2004	8,063	1169	
2003–2012	2005	9,065	1208	
	2006	9,204	1216	
Measures of student quality have	2007	9,380	1220	1830
increased consistently over the	2008	9,434	1225	1840
last ten years. Applications for	2009	9,041	1225	1843
admission exceeded 10,000 and the	2010	9,771	1218	1830
average SAT score is over 1840.*	2011	9,079	1218	1832
	2012	10,241	1229	1846



This graph was not subjected to auditing procedures.

ENDOWMENT MARKET VALUE (000) 2003–2012

The overall trend of the endowment market value has been positive over the past ten years.

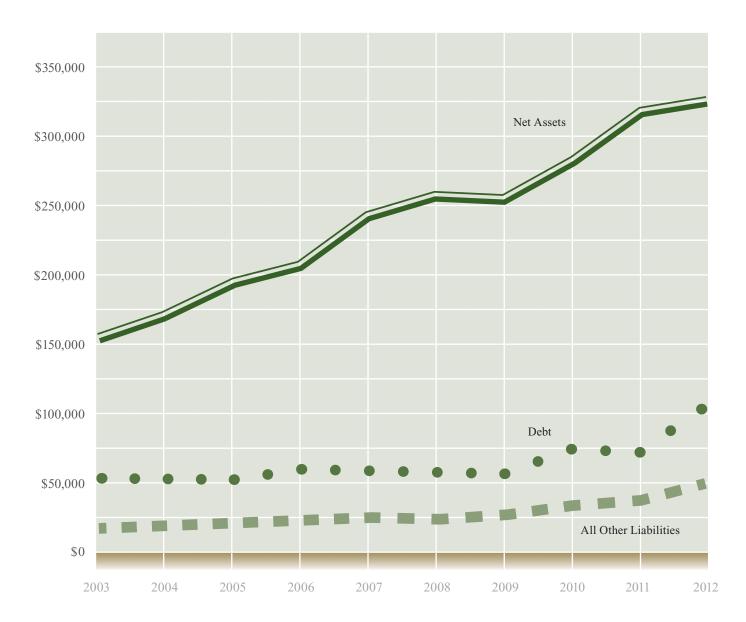


This graph was not subjected to auditing procedures.

NET ASSETS	AND
LIABILITIES	(000)
2003-2012	

The University has experienced a positive overall trend in net assets over the past 10 years which has allowed for the expansion and renovation of campus facilities.

YEAR	NET ASSETS	DEBT	ALL OTHER LIABILITIES
2003	\$157,078	\$56,648	\$15,755
2004	\$172,310	\$54,021	\$17,976
2005	\$190,172	\$51,348	\$19,934
2006	\$210,408	\$67,475	\$22,573
2007	\$244,249	\$64,562	\$25,735
2008	\$260,879	\$61,090	\$24,499
2009	\$257,314	\$57,940	\$28,952
2010	\$285,253	\$75,785	\$32,342
2011	\$320,022	\$72,355	\$36,506
2012	\$325,321	\$109,105	\$48,320



This graph was not subjected to auditing procedures.

ELON UNIVERSITY

Financial & Audit Report May 31, 2012 & 2011